

CORPORATE GOVERNANCE STATEMENT

Approved by the Board of Directors of Viking Line Abp on February 15, 2017 – this statement was issued separately from the Report of the Directors

The parent company Viking Line Abp has been listed on the NASDAQ Helsinki since July 5, 1995. The wholly owned subsidiaries Viking Line Skandinavien AB and its subsidiary, Viking Rederi AB; OÜ Viking Line Eesti; Viking Line Finnlandverkehr GmbH; and Viking Line Buss Ab belong to the Viking Line Group.

Viking Line applies the Finnish Corporate Governance Code, which was approved by the Securities Market Association. The Code entered into force on January 1, 2016, and is available on the Securities Market Association's website, Cgfinland.fi. Viking Line complies with the Code in full. Information about Viking Line's corporate governance is available on vikingline.com.

THE BOARD OF DIRECTORS

The Company is headed by the Board of Directors and by the President and Chief Executive Officer. In his absence, the Deputy CEO substitutes for the President and CEO. The President and CEO works with a Group Management team appointed by the Board of Directors.

The Board of Directors consists of the Chairman and six members as well as three deputy members. The Chairman, members and deputy members are elected by the Annual General Meeting (AGM) for the period until the end of the next AGM. In case the Chairman or a member of the Board will be absent, he or she has the primary responsibility for nominating the deputy who will be summoned in his/her place. The Articles of Association has not established any special system for the appointment of Board members. The Board has not appointed any committees.

The Board has not appointed an audit committee. Instead, all information related to audits is dealt with directly by the Board.

A person who is elected to the Board must be sufficiently competent for the task and have sufficient time to handle it. A Board member or candidate must provide the Board with enough information to assess his or her competency and independence, as well as any changes in this information and present his or her own assessment of his or her independence.

Board members represent all shareholders, not only those shareholders who have nominated them. The number of members and the composition of the Board shall enable the effective management of the Board's duties. Both sexes are represented on the Board.

The Board assesses the members' independence annually. The majority of Board members shall be independent of the Company, with at least two of them also independent of significant shareholders. All members of the sitting Board are independent of the Company, and the majority are also independent of the Company's significant shareholders.

The Board has not appointed any nomination committee but instead proposes a candidate to the Board itself, taking into consideration the above principles.

The Board of Directors consists of Ben Lundqvist, Chairman; Nils-Erik Eklund, Trygve Eriksson, Erik Grönberg, Agneta Karlsson, Dick Lundqvist and Lars G Nordström. The deputies to the members of the Board are Ulrica Danielsson, Stefan Lundqvist and Johnny Rosenholm.

The Board of Directors is in charge of the administration of the Company's affairs. It leads and oversees the Company's operational management, appoints and dismisses the President and

CEO and the other members of Group Management, approves the Company's strategic goals and risk management principles and ensures that the management system is functioning. The Board establishes the Company's vision and values, which are observed in its operations.

At its statutory meeting after the AGM, the Board of Directors adopts rules of procedure for the financial year. These rules of procedure shall contain information about and indicative dates for:

- discussion of vision and strategy
- discussion of financial statements, Half-Year Financial Report and interim management statements
- discussion of audit reports
- discussion of the Group's budget and plan of operations
- appointment of any Board committees
- evaluation of the work of the Board.

In addition, as appropriate, the Board deals with:

- other items of business which are incumbent on the Board according to the Companies Act, the Articles of Association and other rules and regulations
- significant investments and divestments
- other items of business submitted by the operational management or by individual Board members.

The Chairman of the Board is appointed by the regular AGM. The Chairman is responsible for the organization of the Board's work and ensures that the Board meets as necessary. The Company's Deputy CEO serves as secretary of the Board.

The Company shall ensure that all Board members receive sufficient information about the Company's operations, operating environment and financial position and that new Board members are familiar with the Company's operations. At each Board meeting, the President and CEO provides information about the Company's operations. In addition, the Board continuously receives information in the form of regular reports and the minutes of Group Management meetings.

During the financial year 2016, the Board held 12 meetings. Board members' average attendance at meetings was 89.3 per cent.

Name	Position	Board meetings	Attendance
Lundqvist Ben	Chairman	12/12	100.0%
Eklund Nils-Erik	Member	10/12	83.3%
Eriksson Trygve	Member	10/12	83.3%
Grönberg Erik	Member	12/12	100.0%
Karlsson Agneta	Member	11/12	91.7%
Lundqvist Dick	Member	10/12	83.3%
Nordström Lars G	Member	10/12	83.3%
Average attendance			89.3%

PRESIDENT AND CEO

The President and CEO handles the Company's day-to-day management in accordance with the Board's instructions and rules and is responsible for ensuring that the Board's decisions are executed. Under the Companies Act, the President and CEO is also responsible for ensuring that the Company's accounting is in compliance with the law and that the management of finances is carried out in a satisfactory manner. The President and CEO is appointed and dismissed by the Board of Directors. The terms of his employment relationship including

compensation and other benefits are established in a written contract that is approved by the Board. The President and CEO may be elected to the Board, but not as its Chairman.

GROUP MANAGEMENT

In addition to the President and CEO, the Board also appoints the Deputy CEO and the other members of Group Management. Under the leadership of the President and CEO, Group Management is responsible for directing the Company's operating activities as well as strategic and financial planning. Group Management meets regularly.

INTERNAL CONTROL AND RISK MANAGEMENT

The objective of the internal oversight for which the Board of Directors and the operative management are responsible is to ensure efficient, profitable operations, reliable information and compliance with regulations and business principles. Risk management is an integral element of the Group's controls and oversight of operations.

The Board of Directors continuously monitors the Group's trend of earnings and its financial position by means of the internal reporting system. The internal control system consists of detailed internal accounts, which are reconciled with the business accounts. The Group's Finance Department is responsible for external reporting and works in close cooperation with the Business Control Department, which handles internal reporting, including financial monitoring, analysis and business planning.

The Group has a Treasury Policy, which was adopted by the Board. The policy concerns, among other matters, principles for the Group's liquidity and funding as well as management of financial risks. Operational responsibility for this lies with the Group's Treasury Department. The Group Treasurer compiles a Treasury report for the Board, the President and CEO and the Group's CFO on a regular basis. The scope and frequency of the report are specified in the policy document and include monitoring of the Group's liquidity, financing and risk exposure.

A report on financial risk management is provided in the information contained in the notes to the Group's financial statements. A section on business risks can be found in the Report of the Directors.

The outside Auditors continuously evaluate the internal control system in their review reports to the Board.

INSIDER MANAGEMENT

Viking Line manages insider information and insiders in accordance with the requirements under the EU's Market Abuse Regulation (MAR), the Finnish Securities Market Act, the NASDAQ Helsinki's insider regulations, the Finnish Financial Supervisory Authority's regulations and instructions, and Viking Line's insider instructions. Viking Line's insider instructions have been approved by the Company's Board of Directors and entered into force on July 3, 2016.

Viking Line's insider management includes

- internal distribution of information about insider issues,
- internal training on insider issues,
- processing of insider notifications,
- establishment and maintenance of insider lists,
- monitoring of insider issues and
- updating of information published on the Internet.

The information received based on the management's notification requirements and the transactions carried out by management are examined on a continuous basis. In addition, a

comprehensive review is conducted once a year, and a personal print-out of the list of notifications is sent annually to be examined by each member of management.

Viking Line's CFO is responsible for insider issues at the Company. The practical tasks concerning insider management are handled by people designated by the CFO.

Insider information is published as soon as possible, via a stock exchange release. For someone who has access to insider information, carrying out transactions involving the Company's financial instruments is always prohibited. In addition to this general restriction on trading, management and the people who belong to the Company's financial reporting group are prohibited from trading the Company's financial instruments during a silent period of thirty days before the publication of the Group's financial reports and on the day they are published.

In compliance with MAR requirements, Viking Line publishes information about transactions involving the Company's financial instruments carried out by the management and their related parties. This is done in stock exchange releases and a notification submitted to the Finnish Financial Supervisory Authority within three business days of the transaction date at the latest. In this respect, Viking Line's management is considered to be members and deputy members of the Board as well as the President and CEO.

In preparing for substantial projects, a list of insiders for the project in question is drawn up. The people listed there are to be informed of this and receive information about the obligations that arise from this.

AUDITORS

The Company has two Auditors and one Deputy Auditor. They are elected at the Annual General Meeting for a term expiring at the end of the next Annual General Meeting. The Auditors examine the Company's accounts, financial statements and administration. After completion of this examination, the Board receives a review report and an Auditors' Report is submitted to the Annual General Meeting.

The Company's Auditors are:

Ylva Eriksson, Authorized Public Accountant (CGR)
PricewaterhouseCoopers Oy
The Company's Auditor since 2015

Petter Lindeman, Authorized Public Accountant (CGR)
PricewaterhouseCoopers Oy
The Company's Auditor since 2016

The firm of PricewaterhouseCoopers Oy, Authorized Public Accountants, serves as the Company's Deputy Auditor.

Auditors' fees are adopted by the Annual General Meeting. According to the decision in force, fees are paid according to regular invoices. The Group's auditing expenses amounted to EUR 120,800 during 2016 (2015: 113,400), of which EUR 92,600 (2015: 80,500) was related to the parent company. The expenses of other services by the Group's Auditors as well as their auditing firms were EUR 40,400 during 2016 (2015: 94,000).

The Board performs the duties of an audit committee.

THE BOARD OF DIRECTORS

Name	Born in	Education	Main occupation	Independence	Shareholdings Dec 31, 2016*
Lundqvist Ben Chairman of the Board since 1995 Board member since 1978	1943	Master of Business Administration Master of Laws	Managing Director, Ångfartygs Ab Alfa, Rederi Ab Hildegaard and Lundqvist Rederierna Ab Honorary Maritime Counsellor	Independent of the Company Dependent on a significant shareholder	403,741 shares
Eklund Nils-Erik Board member since 1997	1946	University studies in economics	President and CEO, Viking Line Abp 1990-2010	Independent of the Company Independent of significant shareholders	346,645 shares
Eriksson Trygve Board member since 2012	1947	Folk high school studies	Managing Director, Eriksson Capital Ab	Independent of the Company Independent of significant shareholders	1,000 shares
Grönberg Erik Board member since 2004	1943	Master of Business Administration Engineer	Chairman of the Board, Ge-Te Media AB	Independent of the Company Independent of significant shareholders	81,593 shares
Karlsson Agneta Board member since 2006	1954	Doctor of Economics Associate Professor	Advisor and consultant/lecturer	Independent of the Company Independent of significant shareholders	0 shares
Lundqvist Dick Board member since 2000	1946	Master of Business Administration Authorized Public Accountant (GRM)	Chairman of the Board, Lundqvist Rederierna Ab and Rederi Ab Hildegaard	Independent of the Company Dependent on a significant shareholder	143,400 shares
Nordström Lars G Board member since 2006	1943	University studies in law	Chairman of the Board, Vattenfall AB Board member, Nordea Bank AB	Independent of the Company Independent of significant shareholders	0 shares
Danielsson Ulrica Deputy Board member since 2013	1965	Master of Business Administration	Entrepreneur	Independent of the Company Independent of significant shareholders	0 shares
Lundqvist Stefan Deputy Board member since 2000	1971	Master of Business Administration	Manager Operations, Ångfartygs Ab Alfa, Rederi Ab Hildegaard and Lundqvist Rederierna Ab	Independent of the Company Dependent on a significant shareholder	113,450 shares
Rosenholm Johnny Deputy Board member since 2012	1971	Master of Business Administration	Manager, Corporate Service Department Åland Business Area, Bank of Åland Plc	Independent of the Company Independent of significant shareholders	0 shares

* Shares in Viking Line Abp as of December 31, 2016 held by the Board member and/or by companies that person has a controlling interest in.

GROUP MANAGEMENT

Name	Born in	Education	Areas of responsibility	Shareholdings Dec 31, 2016*
Hanses Jan	1961	Master of Laws LL.M.	President and CEO	50 shares
Remmer Andreas	1974	Master of Laws	Executive Vice President Deputy CEO CFO Accounting, Finance, IT, Legal Affairs and Land-Based Staff	0 shares
Hellgren Peter	1967	University studies in Communication	Executive Vice President Sales and Marketing	0 shares
Hagström Ulf	1969	B.Sc. (Mechanical and Energy Engineering)	Senior Vice President Marine Operations & Newbuildings	0 shares
Hård af Segerstad Wilhelm	1964		Senior Vice President Shipboard Commercial Operations and Shipboard Staff	0 shares

* Shares in Viking Line Abp as of December 31, 2016 held by that person and/or by companies that person has a controlling interest in.